Navigating Employer Vaccine Mandates: Incentives and Penalties

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John Hayes's article "Navigating Employer Vaccine Mandates: Incentives and Penalties" helps businesses consider the question of whether or not to mandate the COVID-19 vaccine. John addresses the considerations before adopting a mandate, and also offers several alternatives, such as incentive programs, penalties, or "soft mandates."

John's full article, starting on page 8, can be read in the **Fourth Quarter 2021 issue of** *The Illinois Manufacturer***.**

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John R. Hayes Partner

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